

# Analysing complaints to drive improvements

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#### Overview

- What data to collect?
- Meaningful comparisons with small datasets.
   Has it happened by chance?
- An example the Scottish Welfare Fund





#### What Data to Collect

- Timescales start and end date. Include times too.
- Reasons for review avoid "other" if possible
- Record outcome separately at each stage.
- Who carried out the review
- Geography e.g. area office/ Local Authority





# More Data – More Certainty

1 x Head, 1 x Tail



6 x Heads 1 x Tail











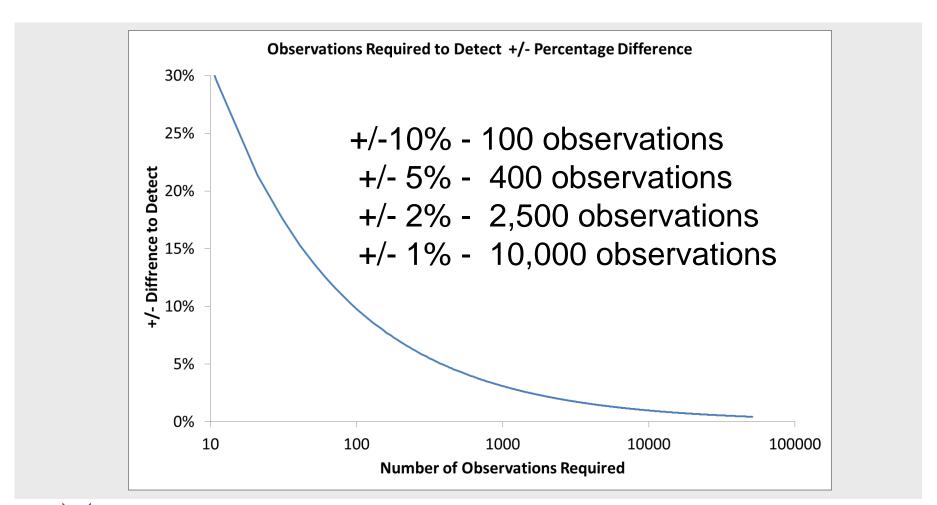








## When the Numbers are Small - Sampling







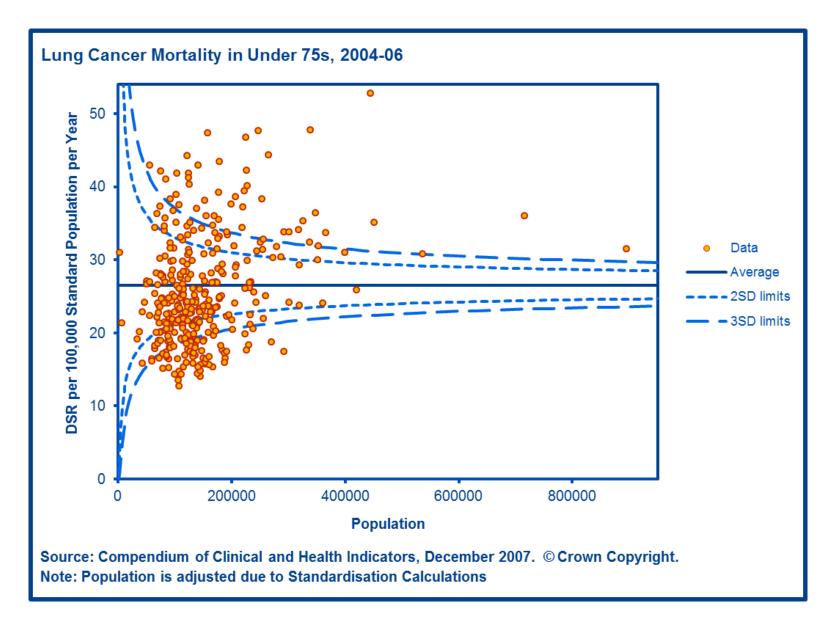
#### **Funnel Plots**

- Funnel plots allow many points to be plotted simultaneously, with information about whether each point is significantly above or below the expected, or average value.
- An alternative to simple benchmarking
- Online Example-

http://www.apho.org.uk/resource/item.aspx?RID=47240











#### Scottish Welfare Fund

- Commenced in April 2013
- Allocates over £30m a year
- Two parts Community Care Grants and Crisis Grants





## Scottish Welfare Fund

Tier 1 Reviews by LAs (c. 11k in 42 months ~260 per month)

 Independent Reviews (Tier 2) by SPSO since April 2016. (since the scheme began c. 20 per month)



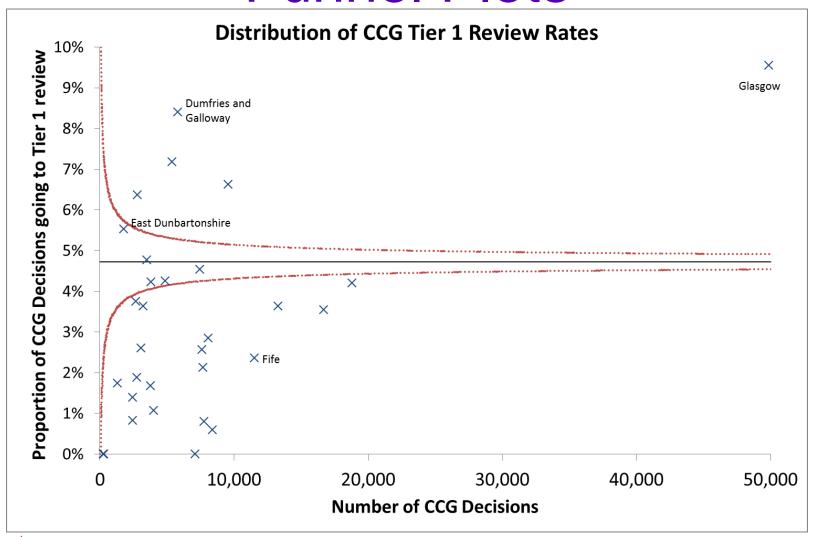


#### Scottish Welfare Fund





## **Funnel Plots**





## Contingency Tables

		No Review Requested
2015	0	25
2016	2	50

- Has the rate of reviews changed?
- 0 out of 25 vs. 2 out of 52
- Is this difference random noise?





# Contingency Tables

Barnard's Test

- http://scistatcalc.blogspot.co.uk/2013/11/barn ards-test-calculator.html
- https://goo.gl/NQEJOv





This blog post implements an online Barnard's Test Calculator on a 2 by 2 contingency table. Barnard's test is computationally intensive, and is not as widely used as Fisher's Exact test. However, many statisticians argue (with reasonable justification) that it is a more powerful test especially for the  $2 \times 2$  contingency table scenario.

Please fill in the four text areas with integers greater than or equal to zero, but less than or equal to 100 (for computational reasons).

	Outcome 1:		Outcome 2:		
Category 1:	0		25		25
Category 2:	2		50		52
	2		75		77

Perform Barnard's test

Wald Statistic is 0.993569

Nuisance parameter is 0.600100

P is 0.325337

Rule of Thumb – want P value to be less than 0.05.

Here P is around 0.3 so the difference is statistically significant.





## Contingency Tables

		No Review Requested
2015	0	25
2016	2	50

Has the rate of reviews changed? No. Not statistically significant (Need 8 review requests out of 52 to be statistically significant)



## Dealing with small numbers

- Beware of Disclosure small numbers can identify people
- Group categories together
  - Time of day -> before/ after lunch
  - Dates > Months/ Quarters





# Summary

- Is this difference real or is it just down to random chance and small numbers?
- Funnel Plots
- Barnard's Exact Test

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